

ICICI Lombard

SELL

COR increases while investment yield slips

ICICIGI's 2QFY20 saw an NWP decline of 2.1% YoY to Rs 21.7bn, increase in COR (calc.) to 103.7% (+184bps YoY) as expenses increased while claims ratio declined, and lower investment yields of ~8.4% (-121/-111bps YoY/QoQ).

HIGHLIGHTS OF THE QUARTER

- Driven by 25.1% YoY (64.5% of NEP) motor (mainly TP), NEP increased to Rs 23.6bn (+6.1/5.0% YoY/QoQ).
- CORs: Cal. CORs increased to 103.7% (+184/256bps YoY/QoQ) as both commission and expense ratios increased on account of increased payouts on motor. COR ex. CAT was 101.6% (+88/119bps YoY/QoQ).
- Claims ratio declined to 74.6% (-580/-91bps YoY/QoQ)-driven by lower loss ratios in motor TP, which in turn was driven by change in mix towards PVs and 2Ws, and reduction of CVs by 1,000bps YoY. Claim ratios reduced across segments except for motor OD, which saw +1,210/360bps YoY/QoQ increase to 71.8%. High pricing in motor TP continues to subsidize the OD as companies continue to offer high discounts.
- Motor: Management expects market driven price rationalization in OD pricing but is not sure of timing. ICICIGI has priced the long term OD business competitively and expects loss ratios to increase

<u>further</u>. Renewal rates for OD only policies have been better in Sep-19 at 54-55% vs. ~49-50% a year ago.

- Advance premium on motor policies is Rs 22.7bn +21.7% QoQ. Proportion of PVs buying (3+3) increased to ~10% (vs. 3% YoY), while proportion of 2Ws buying (5+5) dropped to ~24% vs. ~33% YoY.
- Investment leverage was lower at ~4.1x (vs. 4.2x QoQ) and investment yield declined to 8.4% (-121/-111bps YoY/QoQ) as co had booked gains in 1QFY20 and reinvested proceeds at lower rates.
- Opex: ICICIGI is investing in distribution and has added Standard Chartered Bank as a partner. <u>Co has added</u> 2,000 employees to build scale across channels.

Near term outlook: We expect stock price to stagnate.

STANCE

ICICIGI is best positioned to benefit from changing regulations in motor which will drive down both claims and tariffs. However, we expect high competitive intensity and lower motor TP tariffs (de-tariffication/price reduction) to restrict underwriting margins and investment profits. Accordingly, we rate ICICIGI a SELL with a TP of Rs 1,060 (Sep-21E P/E of 26x and a P/ABV of 5.6x).

FINANCIAL SUMMARY

(Rs mn)	2QFY20	2QFY19	YoY(%)	1QFY20	QoQ(%)	FY18	FY19	FY20E	FY21E	FY22E
Premium (NEP)	23,569	22,220	6.1	22,449	5.0	69,117	83,753	90,952	103,021	115,744
Operating profit	4,610	4,490	2.7	4,752	(3.0)	12,281	16,241	19,131	23,415	27,623
OP margin (%)	19.6	20.2	-65bps	21.2	-161bps	17.8	19.4	21.0	22.7	23.9
APAT	3,457	2,931	17.9	3,098	11.6	8,618	10,493	13,969	17,141	20,257
AEPS	7.6	6.4	17.9	6.8	11.6	19.0	23.1	30.7	37.7	44.5
P/E (x)						65.6	54.0	40.5	33.0	27.9
P/B (x)						11.1	10.1	8.6	7.1	6.0
ROE (%)						17.8	19.2	22.6	23.3	23.0

Source: Company, HDFC sec Inst Research estimates

INDUSTRY	GENER/	AL INSU	RANCE					
CMP (as on 18	Oct 20.	<i>19)</i> R	s 1,244					
Target Price		R	s 1,060					
Nifty			11,662					
Sensex	Sensex							
KEY STOCK DAT	Ά							
Bloomberg	IC	CICIGI IN						
No. of Shares (n	nn)		454					
MCap (Rs bn) /	56	5/7,942						
6m avg traded v	mn)	1,689						
STOCK PERFOR	STOCK PERFORMANCE (%)							
52 Week high /	low	Rs 1,2	85/757					
	3M	6M	12M					
Absolute (%)	14.1	13.6	56.7					
Relative (%)	13.1	13.2	43.7					
SHAREHOLDING	PATTER	RN (%)						
	Ju	n-19	Sep-19					
Promoters		55.9	55.9					
FIs & Local MFs		6.0	10.9					
FPIs		18.5	20.8					
Public & Others		19.6	12.5					
Pledged Shares		Nil	Nil					
Source : BSE								

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5 Quarters at a glance

(Rs mn)	2QFY19	3QFY19	4QFY19	1QFY20	2QFY20	YoY (%)	QoQ (%)
Net premium written (NWP)	22,130	25,969	24,610	23,850	21,666	(2.1)	(9.2)
Net premiums earned (NEP)	22,220	21,110	21,975	22,449	23,569	6.1	5.0
Claims Incurred (net)	17,855	15,289	15,747	16,941	17,571	(1.6)	3.7
Commission (net)	264	921	632	547	619	134.5	13.1
Operating expenses	4,316	5,186	5,852	5,410	5,467	26.7	1.1
Other expenses	185	203	431	173	235	27.1	35.8
Underwriting profit/(loss)	(400)	(489)	(686)	(622)	(322)	NM	NM
Investment Income	4,704	4,005	4,329	5,461	5,012	6.6	(8.2)
Provisions	(186)	21	219	87	80	NM	(7.7)
Operating profits	4,490	3,496	3,423	4,752	4,610	2.7	(3.0)
Other income	-	111	32	1	1	NM	20.0
PBT	4,490	3,607	3,455	4,753	4,610	2.7	(3.0)
Tax	1,559	1,215	1,178	1,655	1,154	(26.0)	(30.3)
APAT	2,931	2,391	2,277	3,098	3,457	17.9	11.6
Extraordinary	-	-	-	-	(378)	NM	NM
RPAT	2,931	2,391	2,277	3,098	3,079	5.0	(0.6)
Basic EPS	6.4	5.3	5.0	6.8	7.8	21.3	14.8
Tax Rate (%)	34.7	33.7	34.1	34.8	26.0	-872bps	-881bps
Claims ratio	80.4	72.4	71.7	75.5	74.6	-580bps	-91bps
Commission ratio	1.2	3.5	2.6	2.3	2.9	166bps	56bps
Expenses ratio	20.3	20.8	25.5	23.4	26.3	598bps	291bps
Combined ratio	101.9	96.7	99.8	101.2	103.7	184bps	256bps
Combined ratio (ex-CAT)	100.8	96.7	99.8	100.5	101.6	88bps	119bps
Combined ratio (IRDAI)	101.1	95.9	98.0	100.4	102.6	159bps	220bps

Note: We include other expenses in operating expenses for calculation of opex ratio. Hence our opex and combined ratios will differ marginally from the company reported numbers.



We have built in an improvement in underwriting profits in 2HFY20.

APAT grew 12.5% YoY is 1HFY20

(Rs mn)	1HFY20	1HFY19	YoY (%)	FY20E	1HFY20/FY20E (%)
Net premium written (NWP)	45,516	44,806	1.6	103,590	43.9
Net premiums earned (NEP)	46,018	40,669	13.2	90,952	50.6
Claims Incurred (net)	34,512	32,046	7.7	67,587	51.1
Commission (net)	1,166	676	72.3	1,845	63.2
Operating expenses	10,877	8,860	22.8	22,503	48.3
Premium deficiency	0	0	-	0	NM
Other expenses	408	378	8.0	884	46.1
Underwriting profit/(loss)	(944)	(1,291)	(26.8)	(1,467)	64.4
Investment Income	10,474	10,035	4.4	20,798	50.4
Provisions (Other than taxation)	167	(178)	(193.8)	200	83.7
Operating profits	9,362	8,922	4.9	19,131	48.9
Other income	1	0	450.0	146	0.8
PBT	9,363	8,923	4.9	18,877	49.6
Tax	2,808	3,099	(9.4)	4,908	57.2
APAT	6,555	5,824	12.5	13,969	46.9
Extraordinary	(378)	0	-	(843)	44.8
RPAT	6,177	5,824	6.1	13,126	47.1



Motor/health premiums grew a 25.4/2.3% YoY.

Motor continues to gain share within the mix; its share stands at 64.5% (+996bps).

Health business: Group health business sourced through NBFCs has slowed while new retail indemnity business has grown 64.7% YoY.

Property (fire) pricing is adequate and ICICIGI has decided to retain an extra 10%.

Product mix

NEP (Rs mn)	2QFY19	3QFY19	4QFY19	1QFY20	2QFY20	YoY (%)	QoQ (%)
Motor	12,113	12,869	13,660	14,856	15,196	25.4	2.3
Health (Corporate)	3,655	3,454	3,414	3,682	3,963	8.4	7.6
Health (Retail)	1,441	1,668	1,689	1,686	1,757	21.9	4.2
Health (Government)	99	(1)	(83)	(1)	-	(100.0)	(100.0)
Crop	2,861	1,041	1,247	(10)	124	(95.7)	(1,303.9)
Marine	593	681	578	584	639	7.7	9.4
Fire	458	394	441	477	619	35.1	29.8
Miscellaneous (Corporate)	999	1,003	393	1,030	1,090	9.1	5.8
Miscellaneous (Retail)	1	1	635	145	182	20,111.1	25.7
Total	22,220	21,110	21,975	22,449	23,569	6.1	5.0

(%)	2QFY19	3QFY19	4QFY19	1QFY20	2QFY20	YoY (bps)	QoQ (bps)
Motor	54.5	61.0	62.2	66.2	64.5	996	(171)
Health (Corporate)	16.4	16.4	15.5	16.4	16.8	<i>37</i>	41
Health (Retail)	6.5	7.9	7.7	7.5	7.5	97	(6)
Health (Government)	0.4	(0.0)	(0.4)	(0.0)	-	(44)	-
Crop	12.9	4.9	5.7	(0.0)	0.5	(1,235)	57
Marine	2.7	3.2	2.6	2.6	2.7	4	11
Fire	2.1	1.9	2.0	2.1	2.6	56	50
Miscellaneous (Corporate)	4.5	4.7	1.8	4.6	4.6	13	4
Miscellaneous (Retail)	0.0	0.0	2.9	0.6	0.8	<i>77</i>	13
Total	100.0	100.0	100.0	100.0	100.0		



Underwriting losses widened in motor due to material jump in OD loss ratios (+1210bps YoY).

Deterioration in motor OD claim ratio is much ahead of our expectation.

Other than motor OD, loss ratios narrowed in all lines.

Improvement in loss ratios of motor TP was significantly ahead of expectations and remains a key monitorable.

Underwriting profits

(Rs mn)	2QFY19	3QFY19	4QFY19	1QFY20	2QFY20	YoY (%)	QoQ (%)
Motor	310	(903)	(1,555)	(942)	(1,021)	NM	NM
Health (Retail)	809	762	676	349	43	(94.7)	(87.8)
Health (Corporate)	(484)	(22)	(12)	265	436	NM	64.3
Health (Government)	44	(13)	(73)	(2)	36	(17.5)	NM
Crop	(598)	(397)	216	(13)	(80)	NM	NM
Marine	(327)	6	(65)	(17)	45	NM	NM
Fire	18	156	(61)	(76)	(14)	NM	NM
Miscellaneous (Retail)	1	1	162	25	116	23,020.0	356.9
Miscellaneous (Group, Corporate)	13	126	457	(40)	352	2,546.6	NM
Total	(215)	(286)	(255)	(449)	(88)	NM	NM
Claims Ratio (%)							
Motor OD	59.7	53	61.5	68.2	71.8	1210bps	360bps
Motor TP	90.5	91.7	90.5	90.9	86.4	-410bps	-450bps
Health	76.4	90.4	79.2	76.2	71	-540bps	-520bps
Crop	117.1	116.3	69.6	110.7	111.6	-550bps	90bps
Fire	84.6	58.5	83.1	87.6	75.6	-900bps	-1200bps
Marine	117.8	65.1	74.1	58.8	65.5	-5230bps	670bps
Engineering	45.4	34.1	26.0	58.0	26.0	-1940bps	-3200bps
Other	58.4	44.5	32.4	63.5	38.1	-2030bps	-2540bps
Total	80.4	72.4	71.7	75.5	74.6	-580bps	-90bps



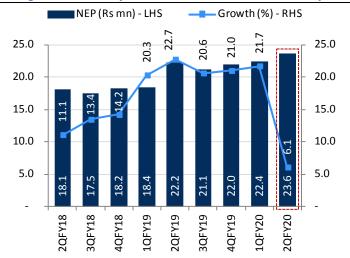
ICICIGI wrote substantial crop business in 2Q-4QFY19, hence NEP growth will continue to remain weak in subsequent quarters due to base effect.

We remain watchful of motor premium growth post the initial spur in sales after implementation of MVA w.e.f. Sep-19.

We expect company to post lower underwriting losses in 2HFY20.

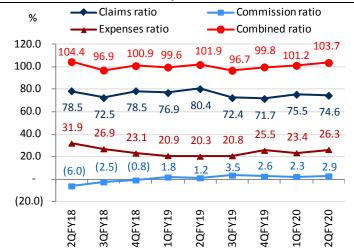
Solvency ratio remains strong.

NEP growth has tapered due to run down on crop



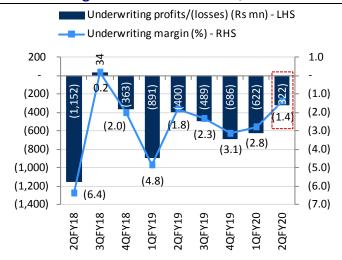
Source: Company, HDFC sec Inst Research

Combined ratios inched up in 2QFY20



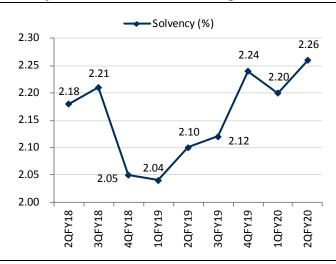
Source: Company, HDFC sec Inst Research We include other expenses for calculation of opex ratio.

Underwriting losses narrowed in 2QFY20



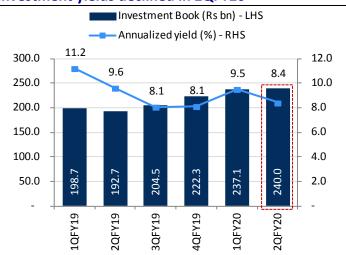
Source: Company, HDFC sec Inst Research We include other expenses (shareholders a/c) in calculation of underwriting profits.

Solvency continues to remain strong



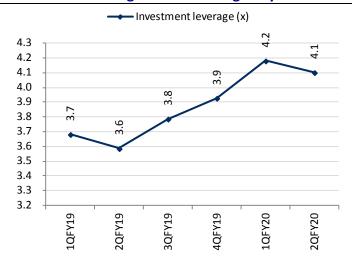
Investment book growth was fell short of expectations at 24.5/1.2% YoY/QoQ to Rs 240bn, despite good jump in advance premium.

Investment yields declined in 2QFY20



Source: Company, HDFC sec Inst Research

Investment leverage declined marginally



Source: Company, HDFC sec Inst Research We include FV reserve in net worth.



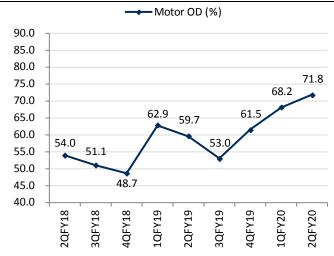
Motor OD loss ratios deteriorated 1210bps YoY in 2QFY20. We suspect OD losses will remain elevated for near future.

Improvement in motor TP loss ratio was ahead of our expectations.

Improvement was lead by change in vehicle mix.

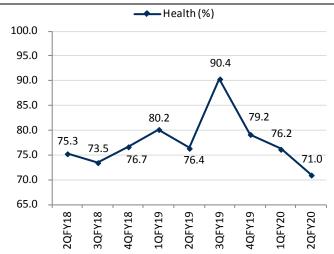
Claims ratios across segments

OD loss ratios deteriorating



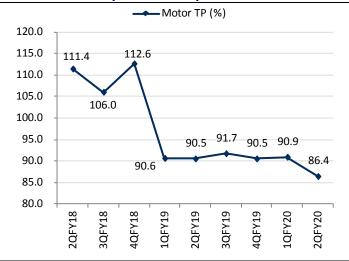
Source: Company, HDFC sec Inst Research

Loss ratios trend downwards



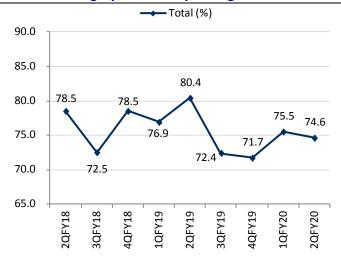
Source: Company, HDFC sec Inst Research Note: Company has included PA in health for claims ratio reporting in 2QFY20.

TP loss ratios improved 410bps YoY



Source: Company, HDFC sec Inst Research

Reduction largely due to improving mix





Change in estimates lead to minor increase in APAT by 0.6/2.6/2.8% for FY20/21/22E.

Premium growth in FY20E is expected to remain low due to run down of the crop business.

Change in estimates

Dame		FY20E			FY21E			FY22E	
Rs mn	Revised	Old	Change (%)	Revised	Old	Change (%)	Revised	Old	Change (%)
Net written premium	103,590	104,519	(0.9)	117,069	118,400	(1.1)	131,230	132,912	(1.3)
Net earned premium	90,952	91,767	(0.9)	103,021	104,192	(1.1)	115,744	117,228	(1.3)
COR (%)	98.3	99.7	-139bps	97.5	99.5	-197bps	97.4	98.6	-129bps
COR (%) IRDAI	97.4	99.1	-162bps	97.3	99.5	-219bps	97.2	98.7	-150bps
Underwriting profits*	(1,467)	(2,909)	NM	(565)	(2,841)	NM	(398)	(2,128)	NM
APAT	13,969	13,891	0.6	17,141	16,711	2.6	20,257	19,709	2.8
Investment book	264,909	275,210	(3.7)	320,269	331,882	(3.5)	368,219	378,115	(2.6)
ROE (%)	22.6	22.5	11bps	23.3	22.8	51bps	23.0	22.6	47bps

Source: Company, HDFC sec Inst Research

Assumptions

(Rs mn)	FY18	FY19	FY20E	FY21E	FY22E
Net earned premium	69.1	83.8	91.0	103.0	115.7
Premium growth (%)	12.1	21.2	8.6	13.3	12.4
Product mix (%)					
Fire	2.1	1.9	2.6	2.5	2.5
Marine	2.8	2.8	3.0	2.9	2.9
Motor OD	33.3	32.4	31.9	30.4	29.3
Motor TP	26.7	27.7	31.9	33.2	34.3
Health	16.1	18.0	20.3	21.1	21.8
PA	3.4	3.8	3.5	3.4	3.3
Crop	7.9	6.8	0.6	0.5	0.5
Others	7.7	6.6	6.3	5.8	5.4
Total	100.0	100.0	100.0	100.0	100.0
Premium growth (%)					
Fire	16.5	9.6	50.0	10.0	10.0
Marine	1.9	20.9	14.0	12.0	10.0
Motor OD	16.6	18.0	7.0	8.0	8.0
Motor TP	17.5	26.0	25.0	18.0	16.0
Health	(3.5)	35.5	22.0	18.0	16.0
PA	30.1	34.8	-	10.0	10.0
Crop	7.6	4.3	(91.0)	8.0	8.0
Others	14.9	2.7	4.0	5.0	5.0
Total	12.1	21.2	8.6	13.3	12.4
Combined ratio (%)*	100.6	99.6	98.3	97.5	97.4

^{*}We include management expenses in operating expenses to calculate underwriting profits.

^{*}We include other expenses for calculation of combined ratio.



Adj. ROE is healthy at 24%.

Du-pont

%	2QFY19	3QFY19	4QFY19	1QFY20	2QFY20
Claims	80.4	72.4	71.7	75.5	74.6
Commission	1.2	4.4	2.9	2.4	2.6
Opex	20.3	25.5	28.6	24.9	24.2
Underwriting margin	(1.8)	(2.3)	(3.1)	(2.8)	(1.4)
Investment income (net of provisions)	22.0	18.9	18.7	23.9	20.9
EBIT	20.2	16.6	15.6	21.2	19.6
Interest	-	(0.5)	(0.1)	(0.0)	(0.0)
PBT	20.2	17.1	15.7	21.2	19.6
Tax	7.0	5.8	5.4	7.4	4.9
APAT (%)	13.2	11.3	10.4	13.8	14.7
Extraordinary	-	-	-	-	(1.6)
RPAT (%)	13.2	11.3	10.4	13.8	13.1
Asset turnover (x)	1.5	1.4	1.5	1.5	1.5
Assets/Shareholders equity (x)	1.1	1.1	1.1	1.1	1.1
Adj ROE (%)	21.8	17.8	16.5	21.9	24.0
Reported ROE (%)	21.8	17.8	16.5	21.9	21.4

Source: HDFC sec Inst Research



Income statement

(Rs mn)	FY18	FY19	FY20E	FY21E	FY22E
Net earned premiums	69,117	83,753	90,952	103,021	115,744
Growth (%)	12.1%	21.2%	8.6%	13.3%	12.4%
Claims incurred	53,147	63,081	67,587	77,254	86,845
Commission (net)	(2,840)	2,229	1,845	2,184	2,324
Operating expenses	21,455	20,976	22,987	24,148	26,974
Underwriting profit/(loss)	(2,645)	(2,533)	(1,467)	(565)	(398)
Investment Income	15,605	18,369	20,798	24,190	28,241
Provisions (Other than taxation)	679	(405)	200	210	221
Operating profit	12,281	16,241	19,131	23,415	27,623
Operating profit margin (%)	17.8	19.4	21.0	22.7	23.9
Interest expense	400	400	400	400	400
Other income	82	143	146	149	152
PBT	11,962	15,984	18,877	23,164	27,375
Tax	3,345	5,492	4,908	6,023	7,117
APAT	8,618	10,493	13,969	17,141	20,257
APAT Growth (%)	22.8%	21.8%	33.1%	22.7%	18.2%
RPAT	8,618	10,493	13,126	17,141	20,257
RPAT Growth (%)	22.8%	21.8%	25.1%	30.6%	18.2%
AEPS	19.0	23.1	30.7	37.7	44.5
EPS Growth (%)	21.9%	21.6%	33.1%	22.7%	18.2%

Source: Company, HDFC sec Inst Research

Balance sheet

(Rs mn)	FY18	FY19	FY20E	FY21E	FY22E
SOURCES OF FUNDS					
Share Capital	4,539	4,543	4,543	4,543	4,543
Reserves	40,872	48,662	59,272	72,292	87,678
Total Shareholders Funds	45,412	53,205	63,815	76,835	92,221
Fair Value Change Account	7,339	3,384	2,976	3,221	3,506
Long-term Debt	4,850	4,850	4,850	4,850	4,850
Short-term Debt	-	-	-	-	-
Total Debt	4,850	4,850	4,850	4,850	4,850
Net Deferred Tax Liability	(2,114)	(3,013)	(3,163)	(3,479)	(3,827)
TOTAL SOURCES OF FUNDS	55,486	58,426	68,478	81,426	96,750
APPLICATION OF FUNDS					
Net Block	4,060	4,652	4,937	5,164	5,293
Investments	181,927	222,308	264,909	320,269	368,219
Total Non-current Assets					
Cash & Equivalents	5,918	4,017	4,093	4,430	4,861
Advances and Other assets	103,478	100,037	103,278	107,134	122,125
Total Current Assets	109,396	104,053	107,371	111,564	126,986
Current Liabilities	195,112	216,228	239,693	272,423	305,059
Provisions	44,784	56,359	69,047	83,148	98,689
Total Current Liabilities	239,896	272,587	308,739	355,571	403,747
Net Current Assets	(130,500)	(168,534)	(201,368)	(244,007)	(276,761)
TOTAL APPLICATION OF FUNDS	55,486	58,426	68,478	81,426	96,750



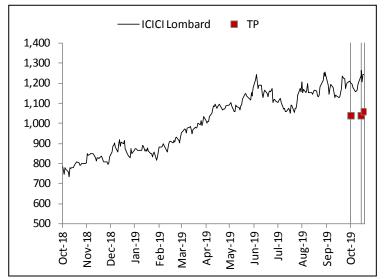
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Key Ratios

ney natios	FY18	FY19	FY20E	FY21E	FY22E
PROFITABILITY (%)					
Claims ratio	76.9	75.3	74.3	75.0	75.0
Commission ratio	(3.6)	2.3	1.8	1.9	1.8
Expenses ratio	27.3	22.0	22.2	20.6	20.6
Combined ratio	100.6	99.6	98.3	97.5	97.4
Underwriting profit	(3.8)	(3.0)	(1.6)	(0.5)	(0.3)
Investment yield	9.8	7.1	8.4	8.4	8.3
Investment Income /NEP	21.6	22.4	22.6	23.3	24.2
EBIT	17.8	19.4	21.0	22.7	23.9
PAT	12.5	12.5	15.4	16.6	17.5
ROE	17.8	19.2	22.6	23.3	23.0
Adjusted ROE	19.5	14.6	22.5	23.9	23.5
Core RoCE	17.9	19.5	22.7	23.4	23.2
RoCE	16.7	18.1	21.4	22.3	22.2
EFFICIENCY					
Tax Rate (%)	28.0	34.4	26.0	26.0	26.0
Asset Turnover (x)	1.3	1.4	1.4	1.3	1.2
Claims os/NEP (x)	1.28	1.23	1.22	1.23	1.23
Technical reserves/NEP (x)	2.9	2.6	2.7	2.8	2.8
Investment leverage (x)	3.8	4.1	4.3	4.4	4.2
NWC (ex-cash) (days)	(720)	(752)	(825)	(880)	(888)
Debt/EBIT (x)	0.4	0.3	0.3	0.2	0.2
Net D/E	(0.0)	0.0	0.0	0.0	(0.0)
Interest Coverage	30.7	40.6	47.8	58.5	69.0
PER SHARE DATA					
AEPS (Rs/sh)	19.0	23.1	30.7	37.7	44.5
DPS (Rs/sh)	1.5	5.0	6.1	7.5	8.9
BV (Rs/sh)	112.0	122.6	145.3	174.4	208.7
VALUATION					
P/E	65.6	54.0	40.5	33.0	27.9
P/ABV	11.1	10.1	8.6	7.1	6.0
Dividend Yield (%)	0.1	0.4	0.5	0.6	0.7



RECOMMENDATION HISTORY



Date	CMP	Reco	Target
1-Oct-19	1,203	SELL	1,040
14-Oct-19	1,207	SELL	1,040
21-Oct-19	1,244	SELL	1,060

Rating Definitions

BUY : Where the stock is expected to deliver more than 10% returns over the next 12 month period

NEUTRAL : Where the stock is expected to deliver (-)10% to 10% returns over the next 12 month period

SELL : Where the stock is expected to deliver less than (-)10% returns over the next 12 month period

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